Terra Nova Developments Limited

Report and Financial Statements For the year ended 31 March 2025



Year ended 31 March 2025

COMPANY INFORMATION

	PAGE
Company Information	3
Report of the Directors	5
Independent Auditor's report to the members of Terra Nova Developments Limited	8
Statement of Comprehensive Income	12
Statement of Financial Position	13
Statement of Changes in Equity	14
Notes to the Financial Statements	15

Year ended 31 March 2025

COMPANY INFORMATION

Board:

Board Members at 31 March 2025:

M. Jones Chair

C. Amyes Deputy Chair and Chair of RAC

A. Dean from 1 July 2024

S. Palmer

P. Ricketts Chair of Customer Committee

E. Mountford Chair of Cube Board

M. Hemmings

S. Soin N. Clegg

K. Ward Appointed 1 April 2024 and Chair of AAC from 4 September

2024

Board Members during the year: G. Page Chair of AAC - resigned 3 September 2024

M. Harrison Resigned 30 June 2024

RAC - Remuneration and Appraisal Committee AAC - Audit and Assurance Committee

Executive Directors at 31 March 2025:	
Chief Executive	A. Dean – from 1 July 2024 (previously Deputy Chief Executive)
Chief Executive	M. Harrison – resigned 30 June 2024
Chief Financial Officer	M. Gerrard
Chief Property Officer	S. Mather – from 13 May 2024
Executive Director of Customer Services	G. Cresswell
Executive Director of Growth	H. Spencer

Registered office: 2a Derwent Avenue

Manchester M21 7QP

Website: www.greatplaces.org.uk

Registered Numbers: Companies House 05096482

Year ended 31 March 2025

M4 5DL

COMPANY INFORMATION (continued)

External Auditors:	Internal Auditors:	Bankers:
Beever and Struthers	BDO LLP	The Royal Bank of Scotland plc
One Express	3 Hardman Street	Parklands
1 George Leigh St	Spinningfields	3 De Havilland Way
Ancoats	Manchester	Bolton
Manchester	M3 3AT	BL6 4YU

Year ended 31 March 2025

REPORT OF THE DIRECTORS

The directors of Terra Nova Developments Limited ("the Company") present their report and the financial statements for the year ended 31 March 2025.

Principal Activities

The principal activity of the Company during the year was the undertaking of design and build construction contracts primarily for the development of residential property including the rehabilitation and conversion of existing properties. The Company constructs properties for sale to its Parent Company. This in some cases may include land acquisitions. A number of sites have been agreed by the parent, for development by the company, and 129 homes were on site at the end of March 2025. The parent is confident that it will be able to provide the required number of sites for development to the company, to enable it to grow its construction operations, and also to allow these activities to continue. The Company is registered under the Companies Act 2006.

Business Review

The year has seen significant progress in the completion of construction contracts that the business has undertaken on behalf of Great Places Housing Association. This has involved enhancements to site-based, technical and commercial resources as well as changes to governance and operational leadership to respond to growth. In turn, this has generated a profit of £548k (2024 loss of £569k) and a positive net assets position of £99k (2024 net liability of £449k). No Gift Aid payments were made to GPHA in the year (2024: nil).

Key performance indicators and risks and uncertainties

Turnover and gross profit are the principal KPIs used by the directors to assess the performance of the business. Inhouse construction activities for Great Places Housing Association, has seen the introduction of more operational KPIs. Inhouse construction brings a wider range of risks to the company's risk profile, in particular around site health and safety and also ground conditions uncertainty. The Company carries out the majority of its trading activity within the wider Great Places Housing Group ("the Group") therefore the principal risk is that this trading will cease. The directors of the Company are also directors of the Group and therefore do not have any concerns on the continuation of this trading activity. Further details of the principal risks and uncertainties are provided in the financial statements of the Group.

Directors

Details of the directors are set out on page 3

Employees

The Company has no employees (2024: none). At the 31st March 2025, 21.07 full time equivalents were employed by GPHA and recharged to Terra Nova (2024: 21.15)

Statement of responsibilities of the directors

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

Year ended 31 March 2025

REPORT OF THE DIRECTORS (continued)

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and

Statement of responsibilities of the directors (continued)

 prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Financial statements are published on the Company's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements, which may vary from legislation in other jurisdictions. The maintenance and integrity of the Company's website is the responsibility of the directors. The directors' responsibility also extends to the ongoing integrity of the financial statements contained therein.

Going concern

The Board has a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future, being a period of at least twelve months after the date on which the report and financial statements are signed. In particular, assurance is provided by the Group's latest Business Plan which demonstrates that the Group has sufficient funding facilities in place that will meet planned development expenditure and that it is fully able to service its debt facilities.

Auditors

The directors confirm that:

- insofar as each director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- the directors have taken all steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

We will be proposing to re-appoint Beever and Struthers as external auditors for the 2025/26 financial year.

Annual general meeting (AGM)

In September 2024, Great Places approved new Rules for the Association which removed the requirement for an AGM in acknowledgement of the fact that the Association operates a closed membership where only NEDs are permitted to be shareholders. This is standard practice for closed memberships and prevents duplication of effort, and all relevant information is shared and approved by the shareholders sitting as the Board.

Small company exemption

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

Year ended 31 March 2025

REPORT OF THE DIRECTORS (continued)

BY ORDER OF THE BOARD

Jelm MZeur

J. Mclean

Company Secretary

31 July 2025

Year ended 31 March 2025

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF TERRA NOVA DEVELOPMENTS LIMITED

Opinion

We have audited the financial statements of Terra Nova Developments Limited (the 'Company') for the year ended 31 March 2025 which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Equity and the notes to the financial statements, including a summary of significant accounting policies in note 2. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2025 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Board's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Board with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Board is responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or

Year ended 31 March 2025

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF TERRA NOVA DEVELOPMENTS LIMITED (continued)

otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the report of the directors' for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on pages 5 to 6, the Board is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Board determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with

Year ended 31 March 2025

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF TERRA NOVA DEVELOPMENTS LIMITED (continued)

ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's web-site at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and then design and perform audit procedures responsive to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

In identifying and addressing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We obtained an understanding of laws, regulations and guidance that affect the Company, focusing on those
 that had a direct effect on the financial statements or that had a fundamental effect on its operations. Key
 laws, regulations and guidance that we identified included the Companies Act 2006, United Kingdom Generally
 Accepted Accounting Practice and tax and construction legislation.
- We enquired of the Board and reviewed correspondence and Board meeting minutes for evidence of noncompliance with relevant laws and regulations. We also reviewed controls the Board have in place, where necessary, to ensure compliance.
- We gained an understanding of the controls that the Board have in place to prevent and detect fraud. We enquired of the Board about any incidences of fraud that had taken place during the accounting period.
- The risk of fraud and non-compliance with laws and regulations was discussed within the audit team and tests were planned and performed to address these risks.
- We reviewed financial statements disclosures and supporting documentation to assess compliance with relevant laws and regulations discussed above.
- We enquired of the Board about actual and potential litigation and claims.
- We performed analytical procedures to identify any unusual or unexpected relationships that might indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud due to management override of internal controls we tested the appropriateness
 of journal entries and assessed whether the judgements made in making accounting estimates were indicative
 of a potential bias.

Due to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing fraud or non-compliance with laws and regulations and cannot be expected to detect all fraud and non-compliance with laws and regulations.

Year ended 31 March 2025

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF TERRA NOVA DEVELOPMENTS LIMITED (continued)

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Beever and Struttus

Sue Hutchinson FCCA (Senior Statutory Auditor)

For and on behalf of Beever and Struthers Statutory Auditor

One Express

1 George Leigh Street

Manchester

M4 5DL

Date: 14 August 2025

Year ended 31 March 2025

STATEMENT OF COMPREHENSIVE INCOME

		2025	2024
	Note	£'000	£'000
Tumana	2	20 412	20 649
Turnover	2	39,412	30,648
Cost of sales	-	(38,671)	(31,384)
Gross profit		741	(736)
Administrative expenses	_	(36)	(34)
Operating (loss)/profit	4	705	(770)
Interest receivable		25	12
(Loss)/Profit on ordinary activities before taxation	-	730	(758)
Tax on profit on ordinary activities	5	(182)	189
10 No. 60 C. 1		·	
(Loss)/Profit for the year and total comprehensive income	_	548	(569)

All amounts derive wholly from continuing operations.

There are no other recognised gains and losses other than the results for the year.

The accompanying notes on pages 15 to 18 form part of these financial statements.

As at 31 March 2025

STATEMENT OF FINANCIAL POSITION

		2025	2024
	Note	£'000	£'000
Current assets			
Stocks	7	13,460	2,792
Debtors	8	4,061	1,421
Cash at bank and in hand	_	92	2,122
		17,613	6,335
Creditors: Amounts falling due within one year	9	(17,514)	(6,784)
Net current assets / (liabilities)	-	99	(449)
Net assets / (liabilities)	-	99	(449)
Capital and reserves			
Share capital	10	-	-
Revenue reserves	_	99	(449)
Shareholders funds		99	(449)

The accompanying notes on pages 15 to 18 form part of these financial statements.

These financial statements were approved by the Board of directors on 31 July 2025 and signed on its behalf by:

M. Jones Director

Company Registration Number 05096482

Year ended 31 March 2025

STATEMENT OF CHANGES IN EQUITY

	Share capital £'000	Revenue reserve £'000	Total £'000
As at 1 April 2023 Loss for the year and total comprehensive income		120 (569)	120 (569)
As at 31 March 2024	-	(449)	(449)
Profit for the year and total comprehensive deficit As at 31 March 2025		548 99	548 99

The accompanying notes on pages 15 to 18 form part of these financial statements.

Year ended 31 March 2025

NOTES TO THE FINANCIAL STATEMENTS

1. Legal status

The Company is registered under the Companies Act 2006, is a private company limited by share capital and is incorporated in the United Kingdom.

2. Accounting policies

The principal accounting policies are detailed below and they have been applied consistently throughout the year.

Basis of accounting

The financial statements have been prepared in accordance with FRS 102 the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland. The Company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102:

- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 11 Financial Instruments paragraphs 11.39 to 11.48a; and
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of Great Places Housing Group Limited as at 31 March 2025 and these financial statements may be obtained from its registered office at 2a Derwent Avenue, Manchester, M21 7QP.

Going concern

The company carries out the majority of its trading activity within the wider Great Places Housing Group and forms an important part of the ongoing group strategy. The Group's latest Business Plan including sensitivity analyses and stress testing was approved in May 2025. The Board are satisfied that the Group has sufficient funding facilities in place that will meet planned development and other expenditure and that it is fully able to service its debt facilities whilst continuing to comply with all its funders' covenants.

Turnover

Income is measured at the fair value of the consideration received or receivable. Turnover shown in the statement of comprehensive income represents amounts invoiced during the period. All turnover arises in the United Kingdom from the principal activity of the company.

Work in progress

Work in progress is valued on the basis of direct costs plus attributable overheads based on normal level of activity. Provision is made for any foreseeable losses where appropriate. No element of profit is included in the valuation of work in progress.

Financial assets

Financial assets are initially measured at transaction price (including transaction costs) and subsequently held at cost, less any impairment.

Year ended 31 March 2025

NOTES TO THE FINANCIAL STATEMENTS (continued)

2. Accounting policies (continued)

Financial liabilities and equity

Financial liabilities and equity are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form. Financial liabilities are initially measured at transaction price (after deducting transaction costs) and subsequently held at amortised cost.

Scheme Deposits

Where development schemes involve significant upfront costs before they can be invoiced to the parent company, Terra Nova arranges deposits with its parent company. These deposits are recorded as liabilities, with the associated spend being recorded as work in progress.

3. Judgements in applying accounting policies and key sources of estimation uncertainty

Stock and Work in progress

Stock and work in progress relates costs incurred where schemes can not yet be invoiced, or in respect of in house construction schemes where costs are yet to be released to cost of sales. Contracts are in place for the in house construction work and contract variations have been sought where significant changes have occurred, therefore cost is lower than the net realisable value.

In respect of all construction works within the companies operations, properties in the course of construction are independently valued and invoiced monthly.

4. Operating profit/(loss)

Operating profit/(loss) is arrived at after charging:

	2025	2025 2024
	£'000	£'000
Auditor's remuneration (excluding VAT)		
-for the audit of the financial statements	8	8
-for other services relating to taxation	-	-

Year ended 31 March 2025

NOTES TO THE FINANCIAL STATEMENTS (continued)

5. Corporation tax

The tax charge on the profit/(loss) on ordinary activities for the year was as follows:

	2025 £'000	2024 £'000
Current tax charge for the year	181	-
Current tax adjustment in respect of prior years	(181)	-
UK corporation tax charge/(credit) for year	-	-
Deferred tax		
Origination and reversal of timing differences	182	(189)
Losses and other deductions	(18)	(200)
Tax reconciliation		
Profit/(loss) before tax	730	(758)
Tax on loss on ordinary activities at standard CT rate of 25.00% (2024: 25.00%)	182	(189)
Effects of:		
Group relief surrendered/(claimed)	-	_
Remeasurement of deferred tax for changes in tax rates	-	-
Tax charge/(credit) for period	182	(189)
6. Gift Aid		
	2025	2024
	£'000	£'000
Gift aid payments	-	
	-	

No gift aid was paid or accrued to the immediate parent undertaking, Great Places Housing Association.

7. Stock and work in Progress

	2025	2024
	£'000	£'000
Work in progress	13,460	2,792
	13,460	2,792
8. Debtors		
	2025	2024
	£'000	£'000
Due from group undertakings	-	430
Deferred Tax	18	200
VAT	1,118	791
Trade debtors	2,925	-
	4,061	1,421

Year ended 31 March 2025

NOTES TO THE FINANCIAL STATEMENTS (continued)

9. Creditors: amounts falling due within one year

	2025	2024
	£'000	£'000
Trade creditors	1,057	1,262
Amount owed to group undertakings	2,114	-
Scheme deposits owed to Parent	13,831	-
Accruals	512	5,522
	17,514	6,784

10. Share Capital

1,000 Ordinary shares of £1 each	2025 £'000 1,000	2024 £'000 1,000
Allotted, called up and fully paid	£ 1	£ 1

11. Employees

The Company has no employees (2024: nil) and the executive directors received remuneration and the non- executive directors received a fee for their services to the Company from Great Places Housing Group Limited ("Great Places"), the ultimate parent of the Company.

12. Ultimate controlling party

The ultimate controlling party of the Company is Great Places Housing Group Limited, which is a company registered under the Co-operative and Community Benefit Societies Act 2014 and a registered provider of social housing under the Housing Act.

The immediate parent of the Company is Great Places Housing Association, itself a subsidiary of Great Places Housing Group Limited, which is also a company registered under the Co-operative and Community Benefit Societies Act 2014.

No loans or guarantees were entered into by the Company with any member of the group.

The consolidated accounts of the Group can be obtained from Great Places, 2a Derwent Avenue, Manchester, M21 7QP, or via its website at www.greatplaces.org.uk.

13. Related party transactions

The Company has taken advantage of the exemption available not to disclose transactions between group companies on the basis that it is included in the consolidated accounts of Great Places Housing Group Limited.

During the year, the Great Places Housing Group entered into transactions with entities in which certain board members have interests. Transactions with these entities are shown below together with expenditure incurred during the financial year. These transactions were conducted on an arm's length basis.

<u>Organisation</u>	<u>£′000</u>
ВТ	95
United Utilities	235